

Memorandum of Understanding

APNIC

AND

APNIC Foundation Limited

Joint Sponsorship Initiatives

Date: 11/05/2026

This Memorandum of Understanding (**MoU**) is made between:

- A. APNIC Pty Ltd, a not-for-profit organization located in Brisbane, Queensland, Australia (**APNIC**); and
- B. APNIC Foundation Limited, a not-for-profit organisation located in Brisbane, Queensland, Australia (**APNIC Foundation**),

(each a **Party** and together the **Parties**).

Background

- 1. APNIC is the Regional Internet Registry for the Asia Pacific, providing allocation and registration services for Internet Number Resources as well as technical support and capacity building in service of its members and the wider community.
- 2. The APNIC Foundation is a registered charity established to advance Internet development and capacity building in the Asia Pacific region, with a focus on supporting projects that deliver public benefit and align with its charitable purpose.
- 3. The Parties wish to work together on joint sponsorship activities with the aim of enhancing impact, coordination, and visibility of both organisations' contributions to Internet development in the region while also ensuring support continues for priority groups during and following each Party's respective changes in the selection and evaluation of sponsorships.

Purpose and Objectives

- 4. The purpose of this MoU is to establish a clear and collaborative framework for APNIC and the APNIC Foundation to undertake joint sponsorship initiatives to deliver value, visibility, and opportunities for engagement for each Party. This

document is intended to ensure that both parties contribute equitably, coordinate effectively, and maintain transparency in all joint activities.

5. The specific objectives of this MoU are to:
 - 5.1. enable more strategic and impactful investments in Internet operations and governance communities across the Asia Pacific region;
 - 5.2. promote the recognition and visibility of both organisations in supported initiatives; and
 - 5.3. reinforce the shared objectives of each organisation and enable better identification of opportunities for deeper collaboration.

Scope of Support

6. The scope of this arrangement encompasses joint sponsorship of community groups, including but not limited to: Network Operator Groups; Internet Associations; Security Forums; National Research and Education Networks; Peering Forums; Computer Emergency Response Teams; Computer Security Incident Response Teams; Internet Governance Forums; and, Schools of Internet Governance.

Coordination

7. Each Party commits to:
 - 7.1. engaging in joint annual sponsorship planning, with the goal of preparing a pre-approved list of activities for which the Parties will commit to sponsoring in accordance with this initiative (Sponsored Activities);
 - 7.2. engaging in quarterly check-ins to monitor progress and identify and avoid gaps and duplication in Sponsored Activities;
 - 7.3. contributing financial resources or in-kind support to Sponsored Activities approved in accordance with this MoU;
 - 7.4. minimising risks and issues by proactively raising concerns with each other regarding proposed Sponsored Activities;
 - 7.5. conducting an evaluation in the last quarter of 2026 to assess achievement of the objectives of this MoU.
8. Opportunities for Sponsored Activities may be proposed by either Party, provided they align with agreed priorities.

9. Proposals for Sponsored Activities will be assessed based on their potential impact, alignment with the Parties' missions, community need, available budget, and value for money.
10. Decisions will be documented, including (where applicable) objectives, contributions, recognition arrangements, contacts, timelines, and reporting requirements.
11. Where Sponsored Activities include sponsorship benefits or in-kind consideration (including but not limited to branding, logo placement, complimentary registrations, physical presence such as tables or booths, speaking opportunities, or hospitality), the Parties will agree in advance how such benefits are allocated or shared. Allocation will be proportionate, transparent, and consistent with each Party's governance, independence, and compliance requirements.
12. The Parties will coordinate their efforts to address overlapping and individual events, demonstrating their shared mission and effective resource allocation.

Governance and Decision Making

13. Strategic decisions regarding sponsorship priorities, policy alignment, and approval of Sponsored Activities will be made by mutual consent of the Designated Representatives of each Party.
14. Operational coordination will be managed by the Operational Leads of each Party.

Recognition and Communications

15. The Parties will acknowledge the joint sponsorship initiative in all sponsorship arrangements entered into by each Party for Sponsored Activities, unless otherwise agreed.
16. The Parties agree to:
 - 16.1. develop a joint logo to be used to attribute sponsorship of Sponsored Activities to both Parties; and
 - 16.2. maintain dedicated webpages and develop shared collateral to promote the community benefits of the initiative.
17. Organisers of Sponsored Activities will be required to recognise the joint initiative in their communications and materials.
18. Both Parties will ensure they and their respective staff and representatives responsibly and accurately promote the joint initiative.

Contacts

19. The Designated Representatives are:
 - 19.1. APNIC: Siena Perry (Director of Communications and Community Engagement); and
 - 19.2. APNIC Foundation: Aftab Siddiqui (Head of Stakeholder Relations).
20. The Operational Leads are:
 - 20.1. APNIC: Thy Boskovic (Community Development Manager); and
 - 20.2. APNIC Foundation: Joveria Zahid (Strategic Partnerships Advisor).
21. Each Party may change their Designated Representative and Operational Lead by notice to the other Party in writing.

Intellectual Property

22. Each Party retains ownership of its respective logos, trademarks, and materials. The Parties grant each other a limited, revocable licence to use their logos and any joint logo agreed by the Parties for Sponsored Activities and supporting materials.
23. Materials created jointly will be owned by both Parties and may be used for non-commercial purposes that align with the objectives of the initiative.

Funds

24. This MoU contemplates no transfer of funds between the Parties. In the event this document is terminated, each Party is solely responsible for the payment of any expenses it has incurred.

Publicity and announcements

25. Each Party agrees that they will not make any public announcements regarding the content, objectives, or outcomes of this MoU without the consent of the other party.
26. The Parties will agree and make a public announcement of the initiative in early 2026.

No Partnership or Agency

27. This MoU does not create any new partnership, agency, association, employment, or any other fiduciary relationship between the Parties.
28. This MoU does not give any Party any authority to act as agent for, or on behalf of, or to represent or bind any other Party in any manner.

Confidential information

29. Confidential information means information related to this collaboration and the Parties which is:
 - 29.1. not in the public domain and which a Party or Parties has marked as confidential; or
 - 29.2. information of which one of the Parties has advised the other Party or Parties of the confidential nature.
30. During the term of this MoU and thereafter, each Party agrees to use all reasonable efforts to keep all confidential information strictly confidential and to use it only for the purpose of this MoU. Each Party should make its personnel aware of the confidential nature of the confidential information.

Status of this MoU

31. The Parties record their mutual intention that this MoU serves as a non-binding record of their understanding.
32. This MoU does not create any enforceable obligations under law, other than with respect to Intellectual Property and Confidential Information.
33. No Party, including such Party's officers, directors or other representatives, will be liable to any other person or entity, including the other Party, for any direct, indirect, consequential, or any other form of loss or damage as a result of this MoU.
34. Nothing in this MoU places any obligation on a Party to commit any funds or resources for any purpose unless otherwise agreed.

Duration and Amendments

35. The Parties may only modify this MoU by recording any such modification in writing signed by all Parties.

36. This MoU shall become effective on the date the last party signs this document. This MoU will expire three (3) years from the effective date unless sooner terminated, revoked, or modified.

Signatures

Signed for and on behalf of **APNIC Pty Ltd** by its duly authorised representative:



[Jia Rong Low \(May 8, 2026 15:48:16 GMT+8\)](#)

Signature of authorised representative

Jia Rong Low

Name of authorised representative

Director General

Title of authorised representative

08/05/2026

Date

Signed for and on behalf of **APNIC Foundation Limited** by its duly authorised representative:



Signature of authorised representative

Rajnesh SINGH

Name of authorised representative

CEO

Title of authorised representative

11/05/2026

Date